"Be Well Partners in Health" Achieving Accountable Care in the Safety Net Addiction and Chronic Illness

Mark Loafman MD, MPH

Assistant Professor Family Medicine, Northwestern Feinberg School of Medicine Chief Clinical Integration Officer, Norwegian American Hospital National Faculty Co-Chair, HRSA Patient Safety Collaborative Chair, Board of Certification in Family Medicine Obstetrics

Case Studies, or Why We Are Here

- 46 yo man with advanced heart failure, on kidney dialysis for diabetic nephropathy.
 - Addiction interfered with Rx chronic conditions
 - Unfunded until disability
- 29 yo woman in preterm labor, no prenatal care, acute withdrawal from heroin.
 - EtOH/weed in HS, EtOH/Coke in College
 - Several arrests, 2 kids w/DCFS, no Rx
- 8 years later her little boy is repeating 2nd grade, now expelled for aggressive behavior.
 - Born at 26 wks, left NICU "intact"
 - Foster care shuffle, lead poisoning, etc.
- Theme: Amazingly Accountable Rescue Rx, but...



If health care were an Olympic sport, how would the U.S. do in the medal count?

#1 in "Rescue" care





#37 in Population Health, Especially? -Minorities, poor and social barriers -Chronic illness, mental health, addiction

Determinants of Variation in Outcome

Expected Difference Individual Choice: Clinical Appropriateness and Need, Patient Preferences

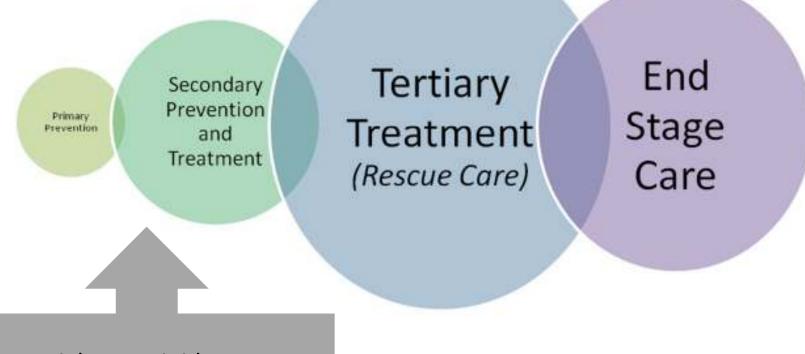
<u>Structural:</u>

The Health Care System "Operations" and The Regulatory and Legal Climate

Discrimination:

Biases and Prejudice, Stereotyping and Uncertainty Disparities

Allocation of Healthcare Resources and Workforce *...what does it take to get our Gold medal care?*



- HTN, Diabetes, Lipids
- Obesity, Tobacco, couch tatos
- Mental Health/Addiction

Allocation of Healthcare Resources and Workforce *...what does it take to get our Gold medal care?*



Tertiary Treatment (Rescue Care) End Stage Care

-Uncontrolled Conditions

- Persistent Obesity, Tobacco
- Addiction not Managed
- Mental Illness not Treated

"Be Well" Partners in Health

- Enrollee (patient/client) Centered, Coordinated
- A Team based, multi institutional Collaborative
- Bridge care gaps, promote self management
- Evidence based and comprehensive scope
 - Risk Stratification, Intensive education/training
 - Care managed w/standardized processes
 - Electronic Information Management

"Be Well" Partners in Health

- Main Partners: Norwegian American Hospital, MADO Healthcare, Methodist Hospital of Chicago, Neumann Family Services
- Target population:
 - Adult and senior Medicaid recipients with serious mental illness
 - Co-morbid substance abuse problem, a chronic health condition or developmental disability, and/or
 - History of medical or psychiatric hospitalizations and excessive emergency room utilization

Outcomes

- Improve self-management skills and abilities
- Ensure timely preventative health practices
- Improve quality of care and satisfaction
- Achieve cost efficiency, including a focus on avoidable hospitalizations/re-admissions.

Anticipated Barriers

- System we have (now) is designed perfectly to get the results we are getting (now).
- Systems change = Outcomes change
- Services, resources, staff, capacity, culture
 - Rescue focused silos built to churn fee for service
 - Olympian level resistance to change
- Independent providers (doc, organizations)
- OMG!

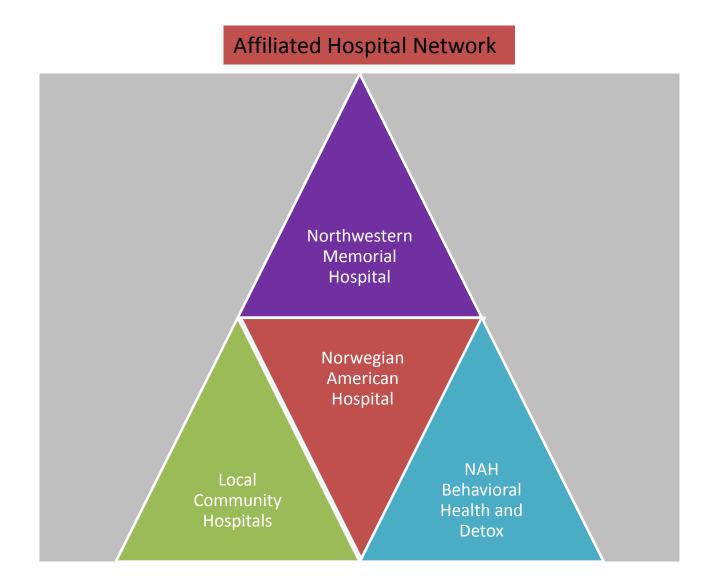
System Change:

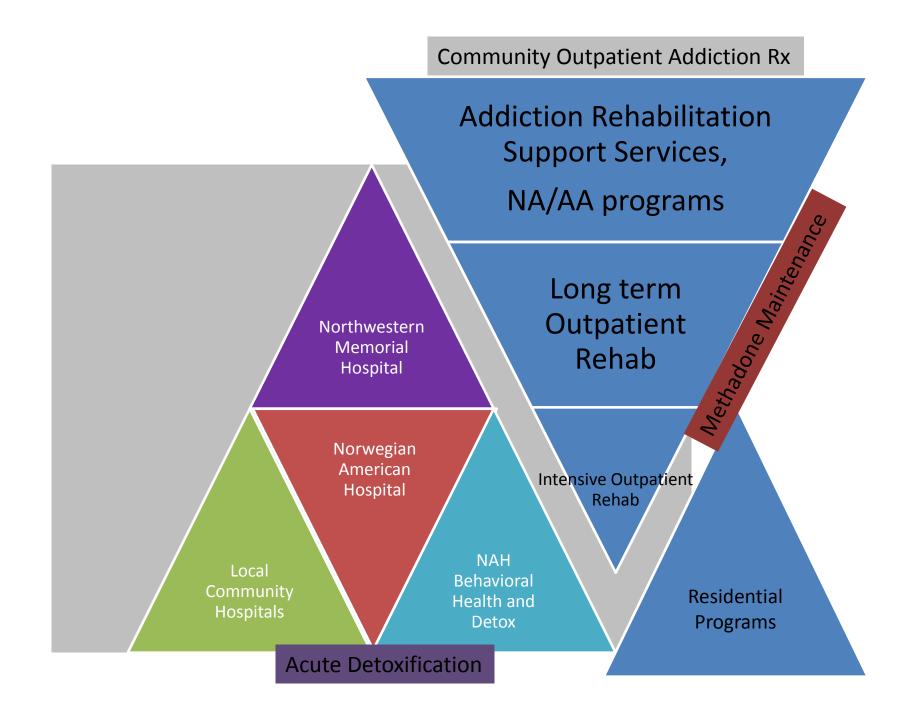
Build a Clinically Integrated Network

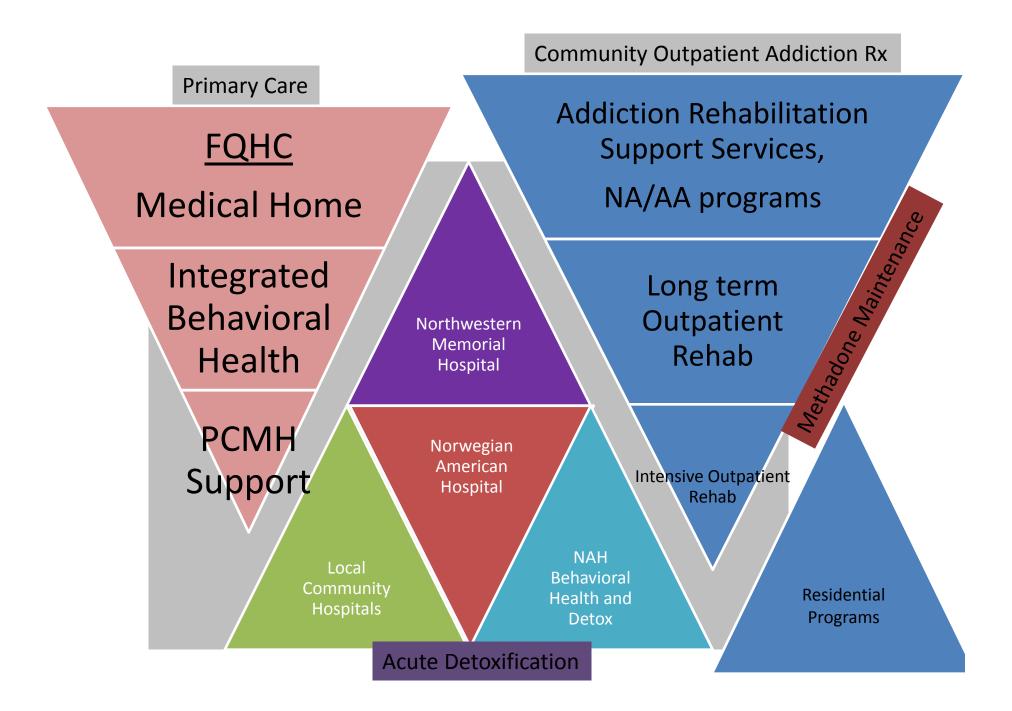
My patient - wherever they are, all the time

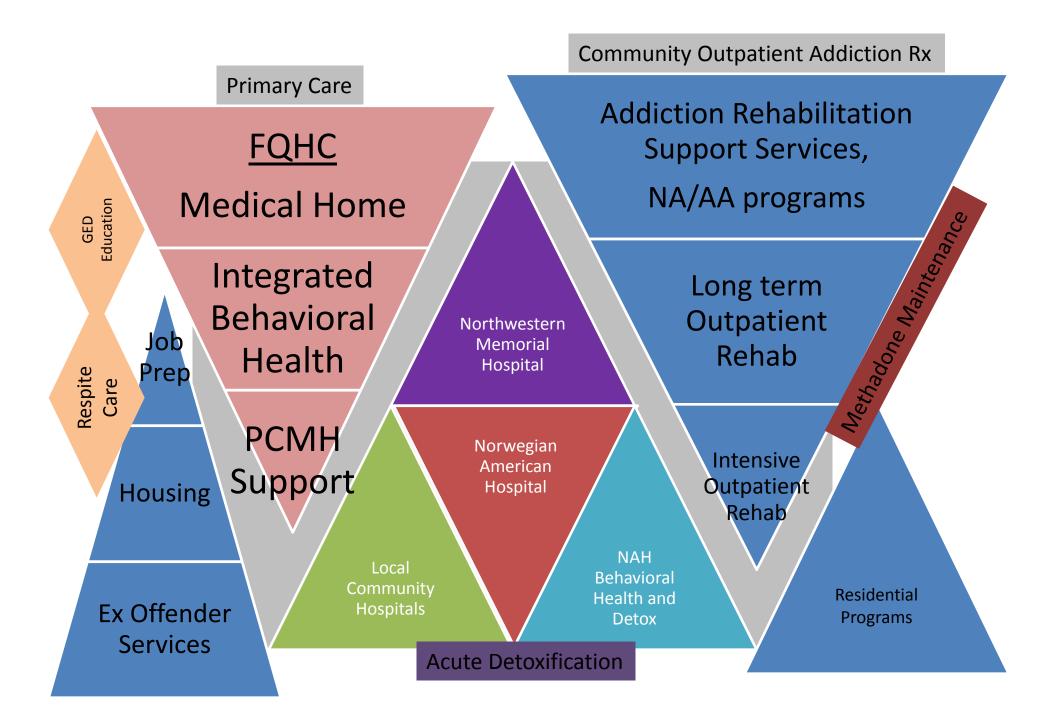
- States role: Help!
- Clinical scope: Comprehensive Integrated Primary Care
- Community and Hospital, aligned and integrated

PATIENT CENTERED CARE: GEOGRAPHICALLY BASED REGISTRY









"Be Well Partners in Health" Achieving Accountable Care in the Safety Net Addiction and Chronic Illness

Mark Loafman MD, MPH